

Corporate Plan Theme	Risk No.	Risk Description	Evaluation of Controls	Impact Score	Likelihood score	Risk Rating (Impact/Likelihood)	Risk Owner (Director)	Responsible AD/SUM
Starting Well	1	The Council is unable to deliver the Medium Term Financial Plan - Failure to deliver services within reduced budgets and provide for future financial stability, including the maintenance of the Council's resource base and council tax collection.	Effective	5	4	20	Kathy Roe	Tom Wilkinson
Living Well								
Ageing Well								
Great Place/Vibrant Economy								
Corporate Support and Enabling Services	2	Not implementing the latest products or best practice in information technology to ensure that the organisation remains effective and efficient, enabling it to deliver its services.	Partially Effective	4	4	16	Kathy Roe	Tim Rainey
Ageing Well	3	Failure to manage the local home care market and capacity available to deliver appropriate and timely care packages for people requiring long term care.	Partially Effective	4	4	16	Stephanie Butterworth	Sandra Whitehead
Great Place/Vibrant Economy	4	The property portfolio rationalisation necessary for the delivery of appropriate council wide services is not delivered and consequently savings and capital receipts required to fund the investment programme are not achieved.	Partially Effective	4	4	16	Jayne Traverse	Mathew Chetwynd
Starting Well	5	Failing to protect vulnerable children - Vulnerable children are put at risk due to poor systems/processes and reduced service provision.	Partially Effective	5	3	15	Richard Hancock	Tracy Morris
Starting Well	6	Risk that the full re inspection of the Local Authorities Children's Services returns a judgement of inadequate	Partially Effective	5	3	15	Richard Hancock	Tracy Morris
Corporate Support and Enabling Services	7	Failure to effectively implement and monitor the effectiveness of a health and safety management system within the organisation.	Partially Effective	4	3	12	Ian Saxon	Sharon Smith
Living Well	8	Failure to deliver council duties to improve the health and wellbeing of Tameside residents.	Effective	4	3	12	Jeanelle de Gruchy	Debbie Watson Anna Moloney
Ageing Well	9	Vulnerable adults are put at risk due to poor systems/processes and reduced service provision. Impacting the balance of safeguarding vulnerable people alongside the allocation of Individual Cash Budgets and developing new ways of working to promote independence.	Effective	4	3	12	Stephanie Butterworth	Sandra Whitehead
Living Well	10	Increased demand for services due to demographic changes - Tameside is unable to meet the needs of its ageing population and young people with increasingly complex needs transitioning into Adult Services requiring significant savings to be made, or reductions in levels of dependency, to manage rising levels of demand and cost.	Effective	4	3	12	Stephanie Butterworth	Sandra Whitehead
Corporate Support and Enabling Services	11	The inconsistent application of information standards and controls could result in a significant, unauthorised disclosure of personal and/or special category data.	Effective	4	3	12	Sandra Stewart / Kathy Roe	Aileen Johnson Tim Rainey Wendy Poole
Corporate Support and Enabling Services	12	Ineffective procurement and contract monitoring - Procurement does not deliver value for money and is not conducted in line with best practice, PSOs and European legislation. The strategic focus on commissioning is less effective due to a lack of skills and capacity to drive the change in culture.	Effective	4	3	12	Kathy Roe	Tom Wilkinson
Great Place/Vibrant Economy	13	Tameside is unable to exploit growth opportunities and this has a detriment to residents, local businesses and the borough's future prosperity.	Effective	4	3	12	Jayne Traverse	David Berry Nigel Gilmore Mathew Chetwynd
Starting Well	14	Implementation of a Strategic Commissioning Function across the Council and the CCG may increase the operational and financial risks of the Council whilst the priorities agreed are implemented to improve outcomes for our public whilst creating a more sustainable future for the organisation.	Effective	4	3	12	Steven Pleasant	Single Leadership Team
Living Well								
Ageing Well								
Great Place/Vibrant Economy								
Great Place/Vibrant Economy	15	Vision Tameside is not completed on time and in Budget.	Effective	5	2	10	Ian Saxon	N/A

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Great Place/ Living Well	16	Failure to provide an appropriate Civil Contingencies response to an incident or emergency affecting the community or the Council, including Brexit and extreme weather conditions due to climate change.	Partially Effective	5	2	10	Ian Saxon Kathy Roe	Emma Varnam Mike Gurney Wendy Poole
Great Place/ Vibrant Economy	17	The Council fails to benefit from the opportunities generated from the increased central government devolution to the Greater Manchester Region.	Effective	3	3	9	Single Leadership Team	Senior Management Group
Starting Well	18	Failure to support schools effectively to achieve a judgement of good/outstanding by Ofsted, due to stagnant funding, placing pressure on budgets and the number of schools in deficit.	Effective	4	2	8	Richard Hancock	Tim Bowman
Corporate Support and Enabling Services	19	Pension Fund investments do not provide the appropriate/anticipated level of assets to meet liabilities and/or fail to make benefit payments as required	Effective	4	2	8	Sandra Stewart	Tom Harrington Paddy Dowdall Euan Miller Emma Mayall
Great Place/ Vibrant Economy	20	The lack of an up to date strategic planning framework and associated Local policies to manage development in Tameside.	Effective	4	2	8	Jayne Traverse	
Corporate Support and Enabling Services	21	Failure to prevent or detect acts of significant fraud or corruption with consequent financial or reputational damage to the Council.	Effective	3	2	6	Kathy Roe	Tom Wilkinson Wendy Poole
Living Well	22	In-effective community cohesion. The community cohesion activities undertaken do not have the required results, of raising awareness, integration and acceptance within the community.	Effective	3	2	6	Ian Saxon	Emma Varnam